

2014: Affordable Care Act Scenarios

1. Employer stops offering health coverage

Positives	Negatives
Healthcare costs will take up less of the	Exchange coverage will not be as
employer's money at the bargaining table,	comprehensive as employer-sponsored
potentially leaving more for wages	coverage and will have greater out-of-pocket
	costs.
The union can try to bargain for more	Employees will not be able to bargain with
money to compensate for the loss of the	employers over plan design, plan quality,
coverage	and cost sharing
	Employers may not give members
	significantly more in wages to compensate
	for the loss of this benefit
	Members may ask what the union's purpose
	is if not bargaining benefits
	The employer will have to pay penalties to
	the federal government

2. Status quo: Employer continues to offer coverage

Positives	Negatives
Employees can continue to bargain over	Healthcare costs will continue to rise,
plan design, plan quality, and cost sharing	crowding out wage increases. Employers
	will keep shifting costs to employees.
Members will continue to credit the union	If exchanges work well and employer-
with bargaining good benefits for them	sponsored coverage becomes increasingly
	unaffordable, members may wonder why
	the union encourages them to stay in the
	employer's plan.
Members will, in general, have coverage	
that is much more comprehensive than	
that sold on the exchanges	

3. Employer continues offering coverage. Some members are eligible for exchange subsidies and drop out of employer's plan

Positives	Negatives
Some employees will get more affordable	Employer's plan will experience adverse
coverage—including family coverageon	selection, driving up costs for the members
the exchange than they could get through	remaining in the plan
the employer.	
	Exchange coverage will not be as
	comprehensive as the employer's plan
	Members will be divided, with most in the
	employer's plan but possibly a few in the
	exchange. This may complicate bargaining
	for benefits.

4. Small employers decide to insure their employees through the exchange (note: this option may be available to large employers in 2017 at state option)

Positives	Negatives
The union can bargain over the selection of	Depending on the tier and plan, exchange
the plan and coverage tier, as well as for the	coverage may not be as comprehensive as
employer premium contribution.	the previous employer-sponsored coverage.
Some small employers may get better-value	Employees will not be able to bargain with
plans on the exchange than they had on	employers over plan design, plan quality,
their own	and cost sharing.
	Employer contributions may not keep pace
	with plan costs

5. Exchange open enrollment starts in October 2013. The union becomes proactively involved in helping people understand and use the exchange

Positives	Negatives
Employers are required to notify employees	Providing assistance is time- and resource-
of the exchange's existence. When	intensive
members have questions, a well-prepared	
union will be able to answer them.	
Being seen as an important source of	If the exchanges do not work well, the union
expertise could be an effective outreach	might regret having a formal connection to
and organizing tool.	them
The union would be able to guide people	
toward union-endorsed plans, or CO-OP	
plans.	
Locals and affiliates who become certified	
Navigators could be paid for that function.	